# Contents

dy hy Stageldin I mente fineda Superangens? Students Should Just

The Authors ix the Manager at thought to	
Acknowledgments xi	
Foreword xiii MOOREZARS RUCY OMBATERIE OWT MOTO	
Preface xxvii Know Your Schools Expectations for Common Areas 90	
Introduction of 1 and Introduction (Reharders) and anticontrol of 1 and Introduction of	
SECTION ONE: OVERVIEW OF THE DSC APPROACH 9	
Chapter 1 Develop a Clear Vision for Your Class and Your Classroom Management Approach 11	on
Task 1: Understand Foundational Principles and Practices That Guid the DSC Approach 12	e
Mission and Beliefs: Create an Effective Vision to Guide Your  Practice 13	
Diversity, Equity, Inclusion, and Access: Fulfilling the Promise of Education for All 15	
That Organ is Vone Flaggroup - 107	17
Existing Regularities: Evaluate Whether the Way Things Have Always Been Done Is the Best Way to Meet the Needs of the Moment 18	
Locus of Control: Take Control Over Those Factors within Your Sphere of Influence 19	
Logic Over Impulse: Recognize the Role of the Amygdala When Dealing with Challenging Behavior 20	20
Motivation: Understand How Motivation Affects Behavior	22
Relational Trust: Create the Foundation of Your Management Approach by Consciously Building Positive Relationships 24	
The STOIC Framework: Understand Five Main Variables That	

Can Be Used to Influence Behavior 26

SECTION TV

Dismissal

	Task 2: Understand How to Shape Behavior 28
	Behavior Management Principles 29
	Promoting Responsible Behavior 31
	Discouraging Irresponsible Behavior 32
	Task 3: Prepare Your Classroom Management Plan 35
	Identify the Level of Support You and Your Students Need 38
	Putting Your Needs and Students' Needs Together: What Level of Support Is Needed? 41
	Conclusion 43
SECTION TW	VO: PREPARING YOUR CLASSROOM
	MANAGEMENT PLAN 45
Chapter 2	Structure for Success (Behavioral Decisions) 47
	Task 1: Develop and Display Guidelines for Success 48
	Task 2: Develop and Display Classroom Rules 52
	Decide Who Will Have Input into the Rules 53
	Develop Your Rules 54
	Task 3: Design a Positive Physical Space 56
	Arrange Desks and Work Spaces to Optimize Instructional Tasks 57
	Ensure Physical and Visual Access to All Parts of the Room 62
	Minimize Disruptions Caused by High-Traffic Areas 62
	Devote Bulletin Board or Display Space to Student Work 63
	Consider Designating an Area of Your Classroom as a Cool-Down or Problem-Solving Space 63
	Determine Whether and How to Assign Seats 63
	Task 4: Select an Attention Signal 67
	Task 5: Design Effective Beginning and Ending Routines 70
	Entering Class 71
	Opening Activities 72
	Protocols for Responding to Students Not Prepared with Materials 76
	Protocol for Students Returning after an Absence 77
	Procedures for End of Class Period 79

The STORC Framework, 08 nd

Contents xvii

Task 6: Design Procedures for Managing Common Transitions 81
Why Should I Have to Teach Expectations? Students Should Just
Know How to Behave in the Classroom 81
Identify Common Transitions That Occur in Your
Classroom 83
Consider Level of Support When Designing Expectations for Transitions 84
Clarify Expectations for Voice Levels 85
Consider Time to Transition 86
Complete Planning Forms to Define Your Behavioral Expectation for Common Transitions 86
Task 7: Prepare for Common Areas and Special Circumstances 90
Know Your School's Expectations for Common Areas 90
Know Your School's Emergency Procedures 90
Prepare Expectations for Upcoming Assemblies 91
Prepare a Plan for Working with Substitutes 91
Task 8: Establish and Maintain Productive Family Contacts 93
Initial Contact 95
Ongoing Contact 98 Sept Style
Conclusion 101
Communicate Importate Course Officelives and A
Structure for Success (Instructional Decisions) 102
Task 1: Establish an Efficient Daily Schedule 103
Task 2: Clarify Expectations for the Common Instructional Activities
That Occur in Your Classroom 107
Identify Common Instructional Activities That Occur in Your Classroom 107
Develop Clear Behavioral Expectations for Each Major Instructional Activity 108
Task 3: Design Procedures for Managing Teacher-Directed Instruction 117
Best Practices for Facilitating Teacher-Directed Activities 120
Task 4: Design Procedures for Managing Independent Work Periods 125
Best Practices for Facilitating Independent Work Periods 128
Task 5: Design Procedures for Managing Partner and Cooperative Group Work 131
Best Practices for Facilitating Partner and Cooperative Work

Periods

132

Chapter 3

	Task 6: Design Procedures for Managing Student Assignments 138
	Assigning Classwork and Homework 139
	Collecting Completed Work 140
	Returning Graded Work to Students 142
	Maintaining Records and Keeping Students Informed
	of Their Current Grade Status 143
	Procedures to Address Late or Missing Assignments 144
	Task 7: Design Procedures for Managing Student Technology Use 146
	Define Expectations for Use of Shared Devices in Class 147
	Define Expectations for Use of Personal Devices in Class 151
	Task 8: Develop Long-Range Classroom Goals 154
	Task 9: Understand Considerations for Developing Effective Grading Practices 156
	Examine the Existing Regularities of Your Grading System 157
	Consider the Connection between Grades  and Motivation 158
	Task 10: Develop a Grading System That Creates a Relationship between Student Effort, Growth, and Success 163
	Communicate Important Course Objectives and Align Evaluation with These Objectives 164
	Consider Whether to Include a Behavioral Grading  Component 168
	Ensure That Students Receive Regular Feedback on Behavior, Academic Performance, and Current Grades 178
	Conclusion 182
Chapter 4	Teach Students to Meet Expectations 183
	Task 1: Teach Your Guidelines for Success and Classroom Rules 184
	Incorporate Guidelines for Success 184
	Teach Classroom Rules 185
	Task 2: Prepare Visuals and Lessons to Communicate Your
	Expectations 186
	Communicate Your Expectations 187
	Using the CHAMPS or ACHIEVE Acronym 188
	Visual Displays of CHAMPS or ACHIEVE Information 188
	Prepare Lessons to Teach CHAMPS or ACHIEVE

Expectations

191

Contents xix

	Task 3: Teach Behavioral and Social-Emotional Skills 195
	Task 4: Clarify Behavioral Expectations for Common Areas and Special
	Circumstances 200
	Teaching Common Area Expectations 200
1	Teaching Expectations for School Emergency Situations 201
	Teaching Expectations to New Students 202
	Teaching Expectations for Unique Events 204
	Task 5: Clarify Behavioral Expectations with Parents and Guardians 206
	Determine the Best Method of Communication 208
241	Seek Family Input on Expectations
	and Social-Emotional Skills 208
	Conclusion 209 Goal Setting
Chapter 5	Observe: Use Data to Monitor and Adjust Your
	Management Plan 210
	Task 1: Scan All Sections of the Classroom Continuously; Circulate
	When Possible 210
	Visual Scanning 211
	Auditory Scanning 212
	Circulating 212
	Task 2: Understand Why and How to Use Data in Your Classroom 213
	Understand the Purpose of Data Collection 214
	Overcoming Common Barriers to Collecting Data 215
	Understand Different Types of Data 216
	Use Hallmarks of Effective Classrooms to Guide Data Collection 220
	Task 3: Use Data Snapshots to Monitor and Adjust Your Classroom  Management Plan 224
96	
	Recommended Data Snapshot Calendar: 18-Week Semester 225
	Mine Your Data 226

Conclusion 227

Conclusion 306,259 sidisco as Auth as

Chapter 6	Interact Positively (Build Positive Relationships
	with Students and Provide Positive Feedback) 228
	Task 1: Strive to Provide a High Ratio of Positive Interactions 229
	Understand the Difference between Positive
	and Corrective Interactions 230
	Avoid the Criticism Trap 231
	Level of Support and Ratio of Positive to Corrective  Interactions 234
	Task 2: Build Positive Relationships with Students with Noncontingent Attention 234
	Level of Support and Noncontingent Attention 241
	Task 3: Provide Positive Feedback with Contingent Attention 242
	Feedback Should Be Accurate 242
	Feedback Should Be Specific and Descriptive 242
	Feedback Should Be Contingent 244
	Feedback Should Be Age Appropriate  and Nonembarrassing 245
	Feedback Should Be Given Immediately 246
	Feedback Should Fit Your Style 246
	When Students Respond Negatively to Positive Feedback 246
	Level of Support and Positive Feedback 248
	Task 4: Provide Intermittent Celebrations 250
	Level of Support and Intermittent Celebrations of Success 251
	Task 5: Maintain a Positive Ratio of Interactions with Parents/Guardians 253
	Ways to Provide Positive Feedback to Parents 253
	Task 6: Maintain Positive Communication with Staff Colleagues 255
	Engage in Noncontingent Positive Interactions with Staff Colleagues 255
	Avoid Exclusive Interactions with Colleagues 256
	Welcome New Staff Members 257
	Adopt a Collaborative, Problem-Solving Approach

Evaluate the Language You Use about Students and Families 258

257

with Colleagues

Conclusion 259

Contents xxi

## Chapter 7 Interact Positively (Motivational Strategies and Systems) 260

Task 1: Understand Student Motivation 261

Most Repeated Behavior Is Motivated 261

Foster Motivation with a Mix of Intrinsic and Extrinsic Factors 262

Consider Both Expectancy and Value 263

Task 2: Use Non-Reward-Based Strategies to Increase Motivation and Responsible Behavior 265

Stimulate Student Interest 266

Use Goal-Setting Strategies 266

Implement a Classwide Goal-Setting System 268

Help Students Engage in One or More Long-Range Goal-Setting
Activities 271

Task 3: Employ One or More Classwide Reward Systems to Increase Motivation and Responsible Student Behavior 272

> Step 1: Identify Problems, Goals, and Level of Support Needed 278

Step 2: Select a Classwide System and Prepare to Implement It 279

Step 3: Determine How to Maintain, Modify, and Fade a Classwide System 283

Menu of Classwide Systems 286

Reward-Based Systems Appropriate for Classes Needing High Support 287

Reward-Based Systems Appropriate for Medium-Support
Classes 290

Conclusion 293

### Chapter 8 Correct Misbehavior Fluently 294

Task 1: Maintain Positive Expectations 297

Task 2: Provide Effective, Fluent Corrective Feedback 300

Plan to Implement the Correction Consistently 301

Plan to Implement the Correction Calmly 303

Plan to Interact with the Student Briefly at the Time of the Misbehavior 305

Plan to Deliver Corrective Feedback in a Private Way as Much as Possible 306

306

Give Positive Feedback When Behavior Improves

xxii

Task 3: Develop a Menu of Corrective Consequences 307 Proximity 309 Nonverbal Correction 309 Provide a Group Redirect 309 Redirect by Asking a Question or Providing an Offer of Help 310 Planned Discussion 311 Count and Chart 312 Planned Ignoring 312 Loss of Point 313 Time Owed 313 Timeout 314 Restitution 316 Positive Practice 316 Behavior Improvement Form 316 Humor 316 **Emotional Reaction** 317 318 Revoke a Privilege Detention 318 Demerits 319 Jot It Down 319 Task 4: Know When and When Not to Use an Office Disciplinary Referral 320 Understand the Strengths and Weaknesses of ODRs and Administrator-Assigned Consequences 320 Determine Which Behaviors Must Be Referred 321 Write Appropriate and Effective Referrals 324 Task 5: Use Supportive Communication with Parents Regarding Misbehavior Prepare Before Making Initial Family Contact 328 Provide Follow-Up Communication 330 Task 6: Move Toward Proactive Intervention Planning with Individual Students Who Display Chronic Misbehavior Analyze and Adjust the Implementation of Your Basic Management Plan 332 Implement Classroom-Based Interventions 332

Conclusion

339

Contents xxiii

## SECTION THREE: IMPLEMENTING, SUSTAINING, AND REFINING 341

Chapter 9 Launch 34	Cha	apte	r 9	Launch	34
---------------------	-----	------	-----	--------	----

Task 1: Make Final Preparations for Day 1 343

Review Your Completed Classroom Management Plan 343

Develop a Modified Schedule for the First Day of School 349

Make a Sign for Your Room 350

Consider Assigning Seats as Students Enter the Room 350

Prepare an Initial Activity for Students to Work on When They Enter the Room 350

Create an Orientation Handout for Parents and Guardians 352

Task 2: Implement Your Plan on Day 1 352

Welcome Students to Your Classroom 352

Use the Three-Step Process for Communicating Your

Expectations 355

Prepare Students for a Calm and Positive End to the Day or
Period 359

Task 3: Implement Your Plan on Days 2 Through 20 (the First Four Weeks) 359

Continue to Implement the Three-Step Process for Communicating

Expectations 360

Verify That Students Understand Expected Behaviors 362

Task 4: Begin CHAMPS Implementation Mid-Year 365

Begin at the Start of a New Term or Semester 365

Begin in the Middle of a Term or Semester 366

Conclusion 366

### Chapter 10 Maintain a Cycle of Continuous Improvement 367

Task 1: Use Data to Monitor and Adjust Your Management Plan 368

Apply the Improvement Cycle 369

DSC Tools for Data Collection 376

Tool 1: CHAMPS or ACHIEVE versus Daily Reality Rating
Scale 376

Tool 2: Ratio of Interactions Monitoring Forms 380

	Tool 3: Misbehavior Recording Sheet 384
	Tool 4: Grade Book Analysis Worksheet 386
	Tool 5: On-Task Behavior Observation Sheet 389
	Tool 6: Opportunities to Respond Observation Sheet 392
	Tool 7: Family/Student Satisfaction Survey 394
Task 2:	Maintain Awareness of Professionalism and Self-Care 396
	Stress Reduction and Self-Care Techniques 404
	Engage in Ongoing Learning, Reflection, and Professional Development 407
	Attend Initial In-Service Training Opportunities at the Building or District Level 407
	Self-Assess Your Knowledge and Practice 407
	Engage with Colleagues in Ongoing Activities for Growth 408
Conclus	sion 411

## SECTION FOUR: IMPLEMENTING DSC IN VIRTUAL LEARNING ENVIRONMENTS 413

#### Chapter 11 DSC in the Virtual Setting 414

How to Use This Chapter 415

Virtual Learning and Chapter 1: Develop a Clear Vision for Your Class
and Your Classroom Management Approach 416

Virtual Learning and Chapter 2: Structure for Success (Behavioral Decisions) 420

Virtual Learning and Chapter 3: Structure for Success (Instructional Decisions) 446

Virtual Learning and Chapter 4: Teach Students to Meet
Expectations 466

Virtual Learning and Chapter 5: Observe: Use Data to Monitor and Adjust Your Management Plan 468

Virtual Chapter 6: Interact Positively (Build Positive Relationships with Students and Provide Positive Feedback) 470

Virtual Learning and Chapter 7: Interact Positively (Motivational Strategies and Systems) 475

Virtual Learning and Chapter 8: Correct Misbehavior Fluently 480

Virtual Learning and Chapter 9: Launch 487

Virtual Learning and Chapter 10: Maintain a Cycle of Continuous Improvement 495

Conclusion 499

References 500

Name Index 519

er effectiveness literature has identified that teacher that the second management plans that

Build positive relationships with students

Create consistent, predictable classroom routines

Teach students how to behave successfully

The second of the boundaries and a second second from

Throughout the four editions of this book, we have strived to keep content compatible this seminal teacher effectiveness research as well as capture relevant insights and high promising practices from new and emerging research. We have also tried to remain another the daily pressures and current realities teachers face in the classroom to recommend practices, strategies, and tools that will ultimately be feasible and contextually released to the classrooms of today and tomorrow. This book translates those broad ideas into the classrooms of today and tomorrow. This book translates those broad ideas into the classrooms of today and tomorrow.